



Describe the role of administrators in the prevention and intervention of inappropriate behaviors.

 $U_{i}^{(2)}$

Stimulating Thinking

- 1. What is the role of administrators in the prevention and intervention of inappropriate behavior?
- 2. How can teachers and staff support them in this endeavor?



<u> 1754</u>

Participants will



- understand how district and campus leaders can develop an ethical culture;
- identify strategies to prevent inappropriate behaviors; and
- identify methods to intervene in any observed or reported inappropriate behavior.

Inappropriate Behavior

How often do we read or see news stories about a teacher who has had an inappropriate relationship with a student?



B.23

"A 14-year-old student wrote his cell number on a classroom chalkboard because he wanted a classmate he liked to call him. The student was contacted—not by the girl, but by his 32-year-old teacher. Within days, the two were involved in a sexual relationship."



"A 33-year-old teacher began flirting with a 17year-old student at a school dance. The teacher then sent the student texts, photos, and a video of herself performing lewd acts. The relationship escalated. The teacher pleaded guilty to sexual assault."



114

"A 54-year-old teacher exchanged more than 1,800 text messages with a student, many of them sexually explicit, before the teacher was convicted and sentenced to prison."



11.43

In 2015, the Washington Post wrote:

"Texas is home to the largest number of teacher sexual misconduct cases in the country. Investigations into alleged inappropriate teacher-student relationships has grown 27 percent over the past three years."



Could the previous incidents have been prevented? If so, how?

What strategies could these districts/campuses have implemented to prevent them from happening?

TEA

Video Scenario



77.6

Video Scenario Reflection



11.70



Building and Maintaining Educator Ethics Addressing inappropriate behavior should be: PROACTIVE NOT REACTIVE.

T.

Building and Maintaining Educator Ethics Maintaining an ethical workplace is essential.

Administrator's Role

It is important that the campus leaders monitor what is appropriate and what is inappropriate at their campuses.



112/2

The Concept of Leadership

At the core of most definitions of leadership are two functions: providing direction and exercising influence.



11.6

Providing Direction and Exercising Influence Begins with Culture



115/8





77.6

Prevention Practices

District/Campus

Practice: Implement Policies and Practices



Teacher/Staff

- Familiarize yourself with all policies and practices.
- Know all district/campus expectations.

Prevention Practices District/Campus Teacher/Staff • Receive training on Practice: **Develop Staff** building appropriate **Understanding** relationships; - social media; Coaching - professionalism; Training - district/campus ethical expectations; and recognizing inappropriate relationships and reporting to administration.

114

Prevention Practices District/Campus Practice: Develop Staff Understanding Coaching Training Coaching Training Practice: Develop Staff Understanding Receive training on - effects of inappropriate relationships; - slippery slope; - grooming students; and - safeguarding students AND teachers.



Prevention Practices

District/Campus

Teacher/Staff

Practice: Build an Ethical Culture

- Practice
 - transparency;
 - openness; and
 - communication.



112/3

Prevention Practices

District/Campus

Teacher/Staff

Practice: Acknowledge that Exploitation Exists





- Pay attention.
- Educate parents and students on appropriate behavior.

11.43



• Practice

- $\boldsymbol{-}$ Familiarize yourself with all policies/practices.
- Receive training.
- Be transparent, be open, and communicate.
- Beware of bias.
- Pay attention.
- Educate parents/students.

Key Questions



What is our campus doing to **prevent** inappropriate behavior?

Is there anything else that we could do to to prevent inappropriate behavior?

114



intervene

Once an investigation has occurred and it has been determined that inappropriate behavior occurred....

115/6

Intervention: Respond Immediately Action should be taken immediately to stop the behavior that was reported or observed. 114 **Intervention: Clarify Expectations** Expectations should be clear, concise, and in writing and leave no room for misunderstanding. **EXPECTATIONS** B.23**Intervention: Clarify Consequences** Consequences for continued borderline behavior should be clear, concise, and in writing. Consequences Just Ahead

Intervention: Monitor Closely

The employee and the situation should be monitored closely.



112/3

Intervention: Follow Up

Formal conferences and informal observations should continue to ensure the behavior does not occur again.



77.6

To Intervene or Not to Intervene



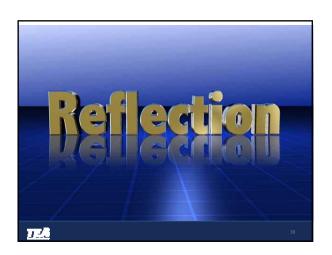
- Teacher has lunch with a student alone in his/her classroom.
- Teacher gives all students candy to reward their good behavior.
- Teacher provides a ride home to an individual student.
- Teacher is "touchy feely" with students.
- Select group of male students meets at female teacher's home for tutoring.
- Teacher meets a student at Barnes and Noble for coffee and to talk.
- Teacher sends a text to remind students of a test the following day in violation of school policy.
- Teacher meets with an individual student in a locked classroom.

TE À

EVERYONE'S Responsibility IF YOU SEE SOMETHING, SAY SOMETHING.

PERFORMANCE TASK

JE 2







References

- Abbott, T. (2015, January), More teachers are having sex with their students. Here's how schools can stop them. The Woshington Post. Retrieved from <a href="https://www.washingtonpost.com/posteverything/wp/2015/01/20/more-teachers-are-having-sex-with-https://www.washingtonpost.com/posteverything/wp/2015/01/20/more-teachers-are-having-sex-withhttps://www.washingtonpost.com/posteverything/wp/2015/01/20/more-teachers-are-having-sex-withhttps://www.washingtonpost.com/posteverything/wp/2015/01/20/more-teachers-are-having-sex-withhttps://www.washingtonpost.com/posteverything/wp/2015/01/20/more-teachers-are-having-sex-withhttps://www.washingtonpost.com/posteverything/wp/2015/01/20/more-teachers-are-having-sex-withhttps://www.washingtonpost.com/posteverything/wp/2015/01/20/more-teachers-are-having-sex-withhttps://www.washingtonpost.com/posteverything/wp/2015/01/20/more-teachers-are-having-sex-withhttps://www.washingtonpost.com/posteverything/wp/2015/01/20/more-teachers-are-having-sex-withhttps://www.washingtonpost.com/posteverything/wp/2015/01/20/more-teachers-are-having-sex-withhaving-sex-with-having-sex-with
- Bradshaw, V. (2012, December). Preventing inappropriate teacher-student relationships [Prezi presentation]. Retrieved from https://prezi.com/e7mwwxir771/preventing-inappropriate-teacher-student-relationships/
- Douglas, E. (2012, October 31), 7 practices to prevent unethical behavior [Blog post]. Retrieved from http://blogs.edweek.org/topschooljobs/k:
 12 talent manager/2012/10/7 practices to prevent unethical behavior.html
- Gino, F., Ordonez, L., & Welsh, D. (2014, September). How unethical behavior becomes habit. Harvard Business Review. Retrieved from https://hbr.org/2014/09/how-unethical-behavior-becomes-habit
- Trevino, L. K., & Brown, M. E. (2005). The role of leaders in influencing unethical behavior in the workplace. In Kidwell, R., & Martin, C. (Eds.), Managing Organizational Deviance. http://dx.doi.org/10.4139/9784352231105.

17.5